# Building businesses, changing lives



2018 Annual Report



# Letter from the Director

Beto Yarce
Executive Director

Dear friends,

I am so pleased to have the opportunity to look back at another year of growth and innovation at Ventures. As our impact grows, I still love seeing all of the great businesses that we have supported and the inspiring stories behind them!

In this report, you'll read the stories of Tiana, Edwin, and Billy Méndez and Ana Ramírez. These entrepreneurs motivate us to work even harder, and I hope they inspire you to get involved with our mission.

We also know that metrics and evaluation are essential to our work. As you will see, we are working every day to improve the evaluation of our programs. We can only get better if we know what is working, and we are invested in building stronger programs through data. I am proud of the great work that our team has done to strengthen this

part of our organization. It helps us achieve our mission more effectively and better serve our clients

I hope you enjoy reading about the training that we're doing at the Mission Creek Corrections Center for Women, our advocacy program, the historic growth in our microlending program and the success of our retail store and business incubator in Pike Place Market. We are committed to pushing the barriers of what is possible in the world of economic development, and we appreciate all that you do to make it possible.

I so appreciate the contributions of the entrepreneurs we serve, our team, and our supporters in this community. I could not be prouder of what we have accomplished together.

Sincerely,

Beto Yarce Executive Director

> Right: Jaime Mendez, owner of Los Agaves, at his food stall in Pike Place Market.



# Our Values

Community.
Client Success.
Empowerment.
Integrity.
Diversity.
Innovation.



Above: Viviana Lopez using our free one-on-one business coaching services in Spanish.

# Our Mission

Ventures is a Seattle-based nonprofit that empowers aspiring entrepreneurs with limited resources and unlimited potential. We provide access to business training, capital, coaching, and hands-on learning opportunities for entrepreneurs. We serve those in our community for whom traditional business development services are out of reach, with a focus on women, people of color, immigrants, and individuals with low income. Our ultimate goal is to support individuals to increase their income potential, achieve long-term financial stability, provide for their families, and enrich their communities through small business ownership.

We envision a nation in which all individuals who seek to succeed as small business owners have access to the tools and resources they need to increase their incomes and achieve financial stability. We aim to make Ventures a national leader in microenterprise development by offering effective programming, sustainable operations, and innovative growth strategies to create an always-increasing impact on our community.

# Who We Serve

659

aspiring entrepreneurs served in 2018

Our typical client supports a family of two on approximately \$24,000 per year when they enter our program. At Ventures, a single mom can become the CEO of her own microenterprise, a disabled veteran can launch and grow a home based business, or an ambitious immigrant can achieve the American Dream.

72%

Women

66%

People of Color

33%

**Immigrants** 

30%

Latino

48%

**Product Businesses** 

29%

**Food Businesses** 

61%

Service Businesses

# Edwin Johnston

Micronesian Market



(206) 588-2742



heMicronesianMarket



228 SW 153rd St, Burien







Edwin Johnston's Micronesian Market in Burien is more than a store. It is a place where the entire community comes to find treats and treasures that remind them of the Pacific Islands.

After coming to the Pacific Northwest to attend community college, Edwin originally opened his store while living in Vancouver, Washington. He and his wife, Tulpe, had always talked about opening a store, and he surprised her one day by taking out a lease to open the market.

Her reaction was a little different than Edwin had anticipated. "She started crying, and it was not what I expected." Despite the excitement, she was worried about the risk of putting their savings into a business. After learning to successfully operate their small store in Vancouver, Edwin and Tulpe moved to Seattle to be closer to their family and opened a larger store in Burien, where they are today.

In the larger space, Edwin needed practical business training to deal with the additional complexity and financial risk, and he attended Ventures' Business Basics Course in January 2018. Since then, he has received one-on-one support from Ventures business coaches and participated in tax workshops to support his family's growing business. Last year, he also took out a \$2,000 microloan to start a pilot program selling breadfruit, a staple of the Pacific Islands that is not available to the community here in Washington.

Through a combination of training, coaching, and access to capital, Edwin has been able to build a thriving, profitable business that fills a unique niche in his community.

# **How We Help**

### Training

Ventures' training starts with our eight-week Business Basics Course. After completing that course, our entrepreneurs can access a number of programs and services to grow their businesses including business training, capital, coaching, and hands-on learning opportunities. Ventures offers training courses on marketing, sales, financial management, and business operations as well as one-time or seasonal workshops on topics that range from self-employment tax preparation to payment processing systems.

# Capital

Ventures offers loans and micro-financing for small business owners who have completed our Business Basics Course. As a mission-driven lender, Ventures makes capital available to small business owners who may not qualify for traditional financing. Ventures' loan programs combine capital products with business coaching to support the long-term success of our loan recipients.



### Coaching

All Ventures entrepreneurs have free and unlimited access to our Business Coaches upon completion of the Business Basics Course. Our coaches work one-on-one with entrepreneurs to help with goal setting, marketing, business financial statements, and other issues from employee management to business operations. Our coaches empower small business owners to set up action plans to move people forward and overcome barriers.

### Incubation & Access to Markets

We strive to give our entrepreneurs access to markets and customers through business incubation. To achieve this goal, Ventures operates a retail store and incubator in Pike Place Market, the Ventures Marketplace, where our business owners can test and refine their products. We also manage an online Business Directory that allows entrepreneurs to increase their online presence and gives Ventures supporters a practical way to find and support our entrepreneurs.

For product businesses, we incubate business through ongoing opportunities such as booths at gift shows and pop-up markets. For food businesses, we also provide access to affordable commercial kitchen space.

75%

\$10,300

of entrepreneurs moved out of poverty within two years

average increase in household income—from \$25,700 to \$36,000

\$1,403,447

80%

loaned since 1995. In 2018, our loan repayment rate was 98.6%

of our businesses survive after two years—the national rate is 69%

# Billy Méndez & Ana Ramírez

### Colombian Delights Bakery

Billy Méndez and his mother, Ana Ramírez, have grown their business over the course of 10 years and two continents. For them, small business has been a path to a better life.

Billy grew up with his mom in Colombia, and moved to Bellevue, Washington in hopes of reconnecting with his father. When that didn't work out, Ana made the 4,000 mile journey with the goal of supporting him. Now, they run Colombian Delights Bakery together and have found success in their new home

Ana's community had always enjoyed her baking. She actually started a successful bakery in Colombia before immigrating to the U.S. after she realized that her day job was not paying her well enough.

Ventures helped Ana and Billy translate that success in the U.S.'s more complex economy. They attended our Latino program's Business Basics Course in 2013 because they were more comfortable learning business concepts in Spanish, and since then they have logged hundreds of hours in our affordable commercial kitchen space, our legal and tax workshops, and more



Billy believes part of our special sauce is in the relationships. "The reason why we find Ventures valuable is not only because you guys offer resources for us to be successful, but you guys care for us like family members."

Through partnerships with Latino grocery stores, food markets, and festivals, Colombian Delights has grown into Ana and Billy's American Dream. The business has expanded to the point where Ana and Billy can support themselves, and they hope to grow into a retail location one day too. Their story is just one example of the many amazing Latino- and immigrant-owned businesses that Ventures is so proud to serve.

"The reason why we find Ventures valuable is not only because you guys offer resources for us to be successful, but you guys care for us like family members."







# Tiana Duncan

# MassageFit Solutions

Tiana Duncan's entrepreneurial journey began during her high school years in South Seattle. Her lifelong passion for physical fitness and wellness has guided Tiana from her experience as a volunteer swim instructor at Rainier Beach Pool to her current role as the proud owner of MassageFit Solutions.

After high school, Tiana attended massage school in Seattle before moving to Atlanta. Tiana worked multiple jobs in retail, massage, and as a head swim team coach for the Metro Atlanta YMCA. She already knew that she enjoyed building things, and during her time at the YMCA, Tiana became the Director of Aquatics for a local branch. There, Tiana brought together a team of individuals to start a swim lesson program for children with special needs. She was already flexing her entrepreneurial muscles, and after making the move back to Seattle, she decided to take the leap into starting her own business.

Initially, Tiana envisioned starting a nonprofit to establish herself as an independent leader in the health and wellness world. Feeling like she needed a "Business 101" training, Tiana attended the Ventures Business Basics Course in Seatac in Fall 2017. Since then, Tiana has "Even though I didn't win InnoVentures, the things that I asked for during my pitch, I'm getting...I'm excited to see how else I blossom as a business owner over the next couple of years, and over the next couple of weeks to be honest."

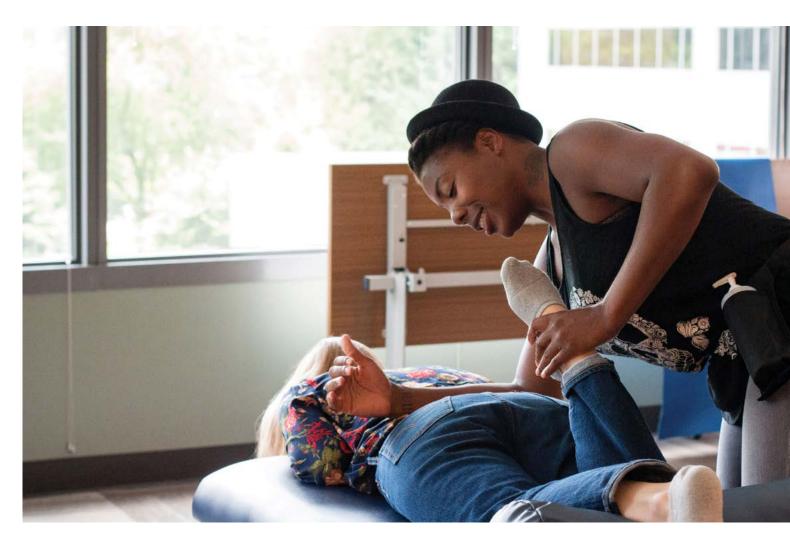
completed more than 50 hours of business courses and workshops through Ventures Specialized Services. She was also selected as a finalist for InnoVentures, our annual pitch competition, in early 2019.

After working with Ventures business coaches and honing her pitch during InnoVentures, Tiana is now growing her business with the support of a brand strategist and has recently expanded beyond Seattle to Portland. Her team now includes seven fitness instructors and four massage therapists, with a focus on building a business that is diverse in terms of age, gender identity, and culture.















# Our Impact: 2018 Highlights



### Policy agenda launch

Ventures launched our first-ever policy agenda to increase access and reduce systemic barriers for our entrepreneurs. We hosted community meetings and brought together a task force of entrepreneurs, staff, board, and community partners to build a community-led agenda focused on economic empowerment.

We are developing new civic leaders to build this movement and share our story. In 2018, we provided in-depth advocacy support to more than 20 entrepreneurs through a new Raise Your Voice workshop and one-on-one coaching. We brought our movement to the state capitol, successfully advocating for \$250,000 in funding for nonprofits like Ventures across the state for the first time since 2010.



### Loan program growth

Since making our first loan of \$250 in 1996, Ventures' missiondriven lending has grown and evolved to meet the needs of our entrepreneurs—and 2018 was our biggest year yet.

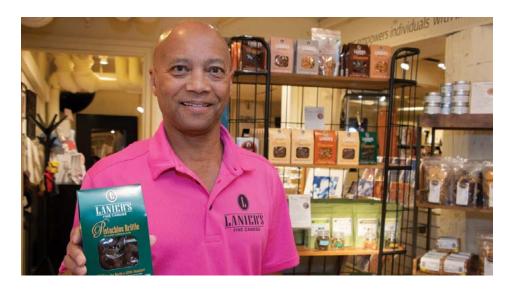
In 2018, we made 62 loans and lent over \$250,000 to entrepreneurs —a stunning 432% increase from 2017. Our loans ranged from \$300 to \$50,000, and our borrowers received over 500 hours of support from Ventures business coaches. Our ecosystem of support helped business owners achieve a 98.6% repayment rate, a number which also shows the dedication and perseverance of our entrepreneurs.



### Ready for Release

At Ventures, we believe that everyone should have a chance to achieve the American dream and that small business ownership can be a pathway out of poverty. We also believe in second chances.

In 2016, we made a commitment to bring our Business Basics Course to the Mission Creek Corrections Center for Women in Belfair, WA—and in the fall of 2018, we completed a pilot program for 18 women. In 2019, we are offering two more classes at Mission Creek with the goal of providing training for 40 more women. We are also supporting graduates after their release with coaching, additional training, and incubation opportunities for their businesses.





86

local microbusinesses selling in the Ventures Marketplace

78.5%

of all vendors who participate in our retail incubator are women

\$151,196

in revenue earned that went directly to entrepreneurs in 2018

\$1,104,241

in revenue that went directly to vendors since opening in 2011

# Ventures Marketplace

Visit the Ventures Marketplace to support our entrepreneurs! The Marketplace, in the heart of historic Pike Place Market, is a retail store and business incubator that provides a nurturing environment filled with training, coaching, and hands-on learning opportunities to help small businesses launch and grow.

The Ventures Marketplace features jewelry, art, body care products, housewares, packaged food items, and more from 80+ Ventures entrepreneurs. When you shop at the Ventures Marketplace, you empower individuals to improve their lives through small business ownership. Commit to supporting Ventures entrepreneurs by shopping for gifts at the Marketplace or dropping by with friends from out-of-town.

"One of those hidden gems inside [Pike Place] Market. Tucked away downstairs this amazing store has all your gifts for the holidays and special occasions. It's so important to support local entrepreneurs and this store has it all."

- Scott Smith, Google Review ★★★★

In 2018, we generated more than \$150,000 in revenue for 86 Ventures entrepreneurs. We also deepened our partnership with Pike Place Market by piloting a Guest Artisan Market in their new MarketFront Pavilion and offering business training for the Young Farmers program through the Ventures Network, our growing consulting arm. We will continue expanding incubation opportunities through the Ventures Marketplace in the years to come.







# Key Financial Figures

Expenses	\$1,656,495
Programs	\$1,254,632
Admin	\$201,760
Fundraising	\$200,103

Revenue	\$ 1,646,051
Contributions & Grants	\$961,776
Government Contracts	\$425,275
Incubators & Programs	\$194,327
In-kind Services	\$50,079

Total ending net assets	\$1,741,971
Change in net assets YOY	\$ 25,490
Net Income	(\$10,444)

# Supporters

#### \$10,000+

Anonymous Carlene Gaudette Melissa Ries & Pat Kennedy Shaula Massena

#### \$5,000-\$9,999

Chuan Nguyen

#### \$1,000-\$4,999

Aaron & Hilary Richmond Aaron Cahoon Anonymous Bart Cornelissen Carmin Russell Dale Galvin

Daphna & Michael Robon Dave & Marti Spicer David Goldberg

David Pugh & Laurie Robinson

Donna & Joe Whitford Fred Goldberg

John Yu Justin & Carly Teruya Marion Weber

Matthew & Linda Bennett

Niveen Heaton Ronny Mendieta Stephen Showalter Tricia & Steve Trainer

Troy Hill

#### \$500-\$999

Bradaigh Wagner
Chris & Alissa Rooks
Chris Brisbee
Chuck & Jane Riley
Diana Russell
Doug Hall
Erik Winters
Gary Baldridge
Jeremy & Carmen Jensen
Joe Nabbefeld
John & Patty Linde
Juan Lopez & Margot Linde
Lori & Shaun Hughes
Michael Ernst & Carol Weisl

Michael Ernst & Carol Weisbecker Paul Wyckoff Penny LeGate Renée Martin Scott Porter Sharon Goldberg

Steve Clark

Susan Donaldson & Paul Fletcher Vince Herberholt & Cathy Murray

Yobi & Ezra Teshome

Sheila & Basant Singh

#### \$100-\$499

Adrienne Krieger Alec Moorman Alexander Likes Amy Rowley Andrew Nelson Angelica Reyna Anonymous Anonymous Arunan Skandarajah Bavan Holloway Berry Zimmerman Beto Yarce & Phil Smith

Bill Herkes and Guerra & Mary Herkes

Blake Goldberg Bob & Mary Sepulveda Bret Bibby Brett Nelson

Brett Nelson Bruce Wiggins Bryan Hurd Canan Ceylan

Carmen Lozano & Alexander Caskey

Carmen Lozano & Ali Chris Fontanella Christian Kolmodin Christopher Cahoon Claire Gebben

Cory & Elena Macchiarola Curran Hagstrom Cynthia Masterson Danny Schwartz David Brown David Wine Deborah Tagliavore Donna Jacobson Erica Dougherty Fernando & Rocio Alarcon

Fitsum Misgano Hal Brookins Henry Burton Holly Kean

Howard Goldberg & Marcia David

Jade & Mark Villano
James & Pearl Dunn
James Rose
Jamie Goldberg
Jamison Larsen
Janice Carpenter
Jason Wilbur
Jayne Simmons
Jeff Jones
Jennifer Tam
Jesse Lough

Joann Kink Mertens & Steve Kink

Joe Gaffney John Martin Jonathan Coleman Jorji Knickrehm & Jason Rich Joseph & Marilee Kurdas

Joshua Miller Justin Schantz Karen Martin Kevin Crandall Kimberly Keith Laura Clise

Laura Fletcher & James McDermet

Laurel Johnson Lauren Goldberg

Leslie Pierson & Mark Butler

Levert Banks Linda B Glenicki Lisa Latchford Luis Avalos Luis Sanchez Manuela Mendez Marcia & Peter Sill Marcia David Marcia Harper Maria Cahoon Maria Figueroa Maria Pineda Paredes Martha Sandoval Maureen & Philip Lucido Melissa Forziat Meredith Potochnic Michael Duckworth Michael Hoyt Michele Bayle Miri Plowman Mohammad Jama Mr. & Mrs. Larry Goldberg Nari Weaver

Nelson Hanton Pamela Jones Penelope Lara Peter Rose Peter Willingham Phyllis Kenney Rebecca Saldana Robert Bush Robert Hadley Rosaria Chantrill Sally Edwards Samantha Hoang Santiago Vargas Soto Scott Cahoon Selamawit Misgano Shelly Fields Sue Gotshall-Maxon Susana Valencia Teresa Jones Teresa Moore Thomas Clary Thomas Kluz Tim Larson Timothy O'Malley

#### Under \$100

Todd Anderson

Yazmin Mehdi

Wendy Ceccherelli

Yvonne Fichtenau

Ann Barrington Anonymous Anonymous Anonymous Carol Butterfield Carol Schultz

Carol Verga & Nancy Dorn

Catherine Reilly Chris Risdon

Christie & Samuel Dahlin Christopher Mateo Sharnbroich Donna Manders Eileen & Gary Hill Elizabeth Johnston Erica Skinner Francis Sena Fred Johnson Freddy Abramson George & Sharon Howe Guillermo Valencia Heidi Heidenreich Hilda Acevedo Janet Kiehn Jay Winston Jeanne Ellis Jen Hughes Jennifer Penick Jeremy Latimer Jessica Williamson Jonah Weir Joyce Mardock Kathryn Cox Kimberly Toskey Kylie Mean Lara Hansen

**Deb Bigelow** 

Lillian & Clifford Forziat Linda Muller Lisa DiMarfino Lisette Shields

Lo Caudle

Maggie Djenohan-Sparkman

Mark Romero Mark Tritt Mayra Gomez Molly Thompson Natalie Merrill Nicolette Hornbeck Nisha Gheewalla Oly Wise

Patrice & Bill Schottelkotte

Peg Morgan Pey-Ling Yao Rick Sever Rita Cidre Robin Ogburn Rory Nowicki Stacev Skinner

Sydney & Fred Hammerquist Terry Emmingham Tom & Nalini McCormick

Tony To Toraya Miller Tove Hoyer

Tristan & Kelly Knutson Victor Cerdeneta William Harris Ximena Juarez

# **Partners**

1st Security Bank ACT Theatre AmazonSmile Bank of America Charitable Foundation Bartell Drugs **BECU** Bella Lulli Bill & Melinda Gates Foundation Boeina **Boothby Media Butler Family Community Foundation** Capital One City of Seattle Office of Economic Development City of Seattle Office of Labor Standards Colson Family Foundation Columbia Bank De Bruyn Family Foundation Delta AeroMexico Evergreen Business Capital **Exhibits Northwest** Fidelity Charitable Gift Fund Fluffvbutts Friends of Waterfront Seattle Greater Seattle Business Association Harvest Foundation Herbert B. Jones Foundation House of Matriarch High Perfumery **HSBC** Philanthropic Programs Impact Assets Impact HUB Seattle Jacobs Family Foundation Jewish Federation of Greater Seattle JP Morgan Chase Philanthropy & Communications Kennedy Ries Family Foundation King County Metro Kirkpatrick Family Foundation Kitsap Community Foundation Lagunitas Brewing Co. Laird Norton Company LLC Liberty Mutual Group Lockwood Foundation LRCA Peterson Family Foundation M.J. Murdock Charitable Trust Mama Lil's Peppers Microsoft Corporation

NALCAB

New Seasons New York Life Norcliffe Foundation Northwest Area Foundation OneFamily Foundation **Opus Community Foundation** PCC Community Markets Prelude-a-Bliss RealNetworks Foundation Satterberg Foundation Schwab Charitable Fund Seattle Foundation Seattle Mariners Seattle Symphony Shelby Burford Marketplace Storytelling Smart Foodservice The Northwest School Tulalip Tribes Charitable Fund U.S. Bank Foundation U.S. Small Business Administration 7i U.S. Small Business Administration TA Ultrafino Panama Hats Umpqua Bank United Way of King County University District Rotary Club Vulcan Inc Washington Federal Foundation Wheelbarrow Bags Whole Foods Market Wyncote Foundation

# Team\*

Staff Amy Hollander Ava Bert Beto Yarce Betsy Earl Christian Morales Ellie Mavbee Erica Skinner Frin Williamson Gabrielle Evans Hyun Joo Paek Jacquee Kurdas James Dunn Ien Huahes Joanna Mummert Iudv Castaneda Kahil Sadat Katie Kurfurst Kellie Kinzel Laura Fletcher Laura Gómez Laurence Tamura Leasa Fortune Lorraine Brandes Maria Brenes Mayra Gomez Pauline Cooper **Rvan Calkins** Steve Showalter Will von Geldern

# Board of Directors

Aaron Cahoon Bart Cornelissen Berry Zimmerman Chris Rooks Dave De Bruyn, Treasurer Dave Spicer David Goldberg, Vice President Doug Hall Erik Winters Fitsum Misgano Jamie Sherbondy Melissa Forziat, President Octaiviea Renée, Secretary Pam Jones Renée Martin Ronny Mendieta Troy Hill

\*as of December 31, 2018



### Volunteer of the Year

Tove Hoyer originally connected with an opportunity to volunteer with Ventures because she was "100% behind the mission." After earning her MBA and launching a career in marketing, Tove saw Ventures as the perfect opportunity to give back to her community because "...small businesses are the backbone of our local economies, and they're part of what makes a neighborhood exciting and diverse."

After volunteering in our Business Basics Course, Tove couldn't wait to get more involved. Since then, she has coached several business owners and served as an InnoVentures pitch coach, putting her marketing skills to use by helping entrepreneurs refine their message. In 2018, Tove volunteered 39 hours with Ventures entrepreneurs and continues to coach and support small business owners across the region.

Thank you, Tove, for everything that you do for Ventures and our entrepreneurs. We appreciate you!

# **Volunteers**

Abigail Escamilla Adam Hitch Adrienne Leon Aleeza Hashmi Ammon Ford **Bev Emerson** Britt Johnson Brooks Einstein Brvan Mitchiner Caleb Stephens Chris Tjersland Christian Kolmodin David Ouintana David Schanen Fric Bauer Eric Veal Grace Lim Harsha Srinivas Henry Bradley Henry Burton Ilona Lohrey laime Mendez

James Sun **Jason Brantley Jason Simas** Jeffrey Caden **Jennifer Polson** Io Evans John Strathy Joseph Schuster Iulie Monahan Juan Lopez Karen Cartegena Karola Negron Katie Andrew Kristin Baldwin Laura Ruderman Lisa Wellman Lori Ah Tou Luzdivina Gil Vargas Lyla Kraft Mario Busira Mary Ryan Matthew Landers

Nydelis Ortiz
Patrick Ward
Rachel Star
Rebecca Pumpian
Rocky White
Rory Nowicki
Russel Robertson
Shadyac Bris
Stef Storseth
Steve Pavliga
Teresa Lemmons
Tony Pai
Tove Hoyer
Upneet Bhatia Ward

Mohammad Jama

# Get Involved

### Shop

Shop at the Ventures Marketplace, our retail store in Pike Place Market or on our online Business Directory.

#### Volunteer

Volunteer your skills and we'll customize your experience based on your talents.

#### **Partner**

Partner with us to increase our impact based on our shared goals, values, or assets.

#### Invest

Invest in entrepreneurs with a donation that helps low-income business owners access tools and resources.

### Learn More

#### **Contact Us**

2100 24th Ave S, Suite 380 Seattle, WA 98144



VenturesNonprofit.org



VenturesNonprofit



VenturesNP



VenturesNonprofit



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